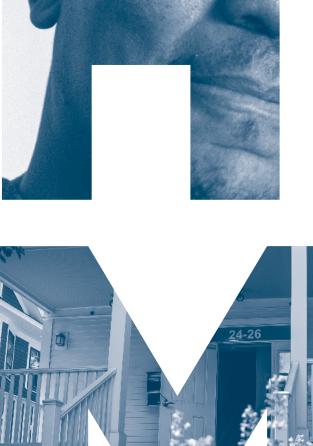


CARITAS communities

ANNUAL REPORT FY 2018







Û



"You have to have been places to know where you are, and believe me, I know I'm home." Mike, Caritas Resident

Mike knows what it's like to live in unsafe places.

For years he lived in an alley, until health issues forced him into an unlicensed boarding house. It was a living hell: bed bugs, rats, drugs, and fighting. In the kitchen, the refrigerator had been broken for years, and the stove had only one working burner. There was one disgusting bathroom for 10 people. When someone entered his room as he slept and began beating him with a golf club, the experience nearly broke him.

After being hospitalized for a hernia operation, he couldn't bear the idea of going back. A case worker introduced Mike to Caritas, but he was skeptical. When he first moved into his Caritas home, he was sure it was too good to be true.

Mike was shocked when the site manager would check in to make sure he was okay and had food to eat. "Not only is it safe, clean, quiet, and affordable," he said, "but there are people who care about me. I get the chills thinking about it. Every day, I wake up here and I smile. I have the tools to take care of myself with a whole new attitude. I open my door and there is a washer and dryer to the right. I look to the left and there is not one but two bathrooms that are clean and nice. I can come downstairs and use an oven to cook my food from our refrigerator. I now have stability and tranquility and want for nothing. I've been dumped into an ocean of life."

WE RECENTLY ASKED BOTH CARITAS RESIDENTS AND DONORS

what their home means to them, and, in many ways, answers were the same: safety, warmth, nourishment, peace, gratitude, and respite from the complexities of daily life. Many of our residents have a unique perspective of what it means to have a home, because they know what it's like not to have one. "It means I'm not homeless," said one resident. "Sorry for the simple answer, but if you were homeless in the past, you would understand."

THANKS TO YOUR SUPPORT,

today our residents have a home that provides the security and peace of mind they need to build a foundation for a better life.

49% OF OUR RESIDENTS WORK; 51% ARE RETIRED, DISABLED, OR LOOKING FOR WORK



We are on the front lines of a housing crisis

The cost of housing is rising much faster than incomes, and we are seeing the effects first hand. In the past four years, we have seen a sharp rise in the number of residents who have been homeless at some point or come directly to us from homelessness, even as the rate of working or fixed-income, disabled, and elderly residents has remained the same.

STATISTICAL HIGHLIGHTS FROM BIENNIAL RESIDENT SURVEY

70% наче

HAVE EXPERIENCED HOMELESSNESS at some point **\$20К** Л

60% EARN LESS THAN \$20,000 a year







27% ASK FOR HELP WITH job training and placement

51%

ARRIVED IN CARITAS HOUSING directly from homelessness



HAVE HEALTH ISSUES that impact their life or work



MEDIAN LENGTH OF STAY of our residents



HAVE NO ONE they can call on for help

DEAR FRIENDS

Caritas residents struggle with complex issues related to poverty, and 70% have been homeless, living in shelters, cars, couch surfing, or on the streets. Having a safe home is vital, but it is often **only the first step** in enabling stabilization and healing. We must continue to support residents along their path, aiming to help them restore their dignity and build critical life skills.

As executive director, I see portfolio growth and tenancy preservation as the keys to our financial strength and the success of our mission. We will achieve our goals through a smart acquisition strategy, excellent property management, and strong supportive services that help our residents stabilize, improve their health and well-being, and proudly pay their rent.

With your help, a house becomes a home, and a person becomes stronger. I remain grateful for your partnership in the prevention of homelessness in our community.

Karin Cassel Mitterando

Executive Director



Karin landscaping with a volunteer group at a Caritas home



OUR MODEL FOR SUCCESS

"I nearly died from preumonia in a shelter. I now have safety, camaraderie, and warmth. I have a home." Derise, Caritas Resident

Our Homes

With your help, we provide more than 1,000 individuals annually with homes in 33 properties throughout 17 communities in Greater Boston, ranging from revitalized older buildings to new construction. All homes are accessible to public transportation and neighborhood shops and services. Most of our homes have private rooms with shared kitchens and baths, as well as shared living spaces that create opportunities to socialize and build community.

HOMES

Arlington	2 homes, 35 units
Allston	1 home, 61 units
Bedford	1 home, 60 units
Boston	6 homes, 120 units
Braintree	1 home, 21 units
Brookline	1 home, 15 units
Cambridge	1 home, 128 units
Chelsea	1 home, 23 units
Dorchester	4 homes, 46 units
Everett	2 homes, 64 units

Medford	1 home, 16 units
Melrose	1 home, 14 units
New Bedford	1 home, 19 units
Quincy	3 homes, 33 units
Roxbury	5 homes, 131 units
Salem	1 home, 62 units
Wakefield	1 home, 26 units

Caritas Development Projects

South Boston 1 home, 24 units; under construction: 2 homes, 58 units



Your support helps us provide homes for more than125 veterans in 3 dedicated houses and throughout our 30 properties.





2018 HIGHLIGHTS

When you support Caritas, you help your economically disadvantaged neighbors.

Thank you donors! In 2018, you contributed a total of \$1.8 million, the most in our 34 year history. With your support, we are proudly:

UPGRADING OUR HOMES

With 33 houses and counting, renovations, repairs, and upgrades are a constant necessity. In 2018, we spent more than \$770,000 on capital improvement projects, including 6 bathroom and 8 kitchen renovations, 3 new roofs, 2 boilers, upgraded lighting, security and fire prevention systems, wall repair, new flooring, window replacement and repair, wheelchair accessibility enhancement, masonry work, and more. Your support is crucial to keeping rents affordable while enabling us to protect our assets and provide dignity and safe housing for our residents.

INSTITUTING THE TENANCY PRESERVATION PROGRAM

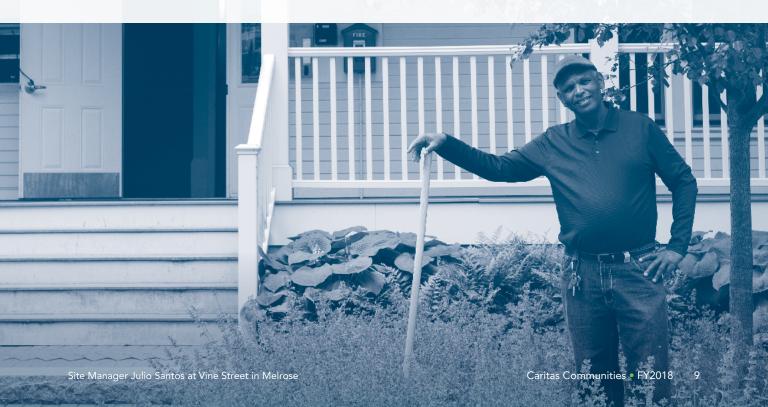
A new Tenancy Preservation Program is a coordinated agency response for residents who fall behind on their rent. This program identifies the root causes of missed payments and works to help residents by providing coaching, developing payment plans, and connecting them to programs such as budgeting education, emergency rental assistance, and supportive services. Our goal is to help residents succeed by providing support when needed while fostering independence and accountability.

EXPANDING RESIDENT SERVICES

With your help, our Resident Services Program has grown to include four frontline professional staff members. This exceptional team connects residents with services such as food access, healthcare, job training and placement, mental health support, benefits paperwork, and more in service of our mission to help people remain in a safe home and improve their lives.

BUILDING FUTURE HOMES

Construction on a 16-unit property at 206 West Broadway is completed, awaiting final utility connections. We began construction on a 47-unit senior housing property on O'Connor Way, which will have fully accessible units and use green building technology. Both development projects are in partnership with the South Boston Neighborhood Development Corporation.

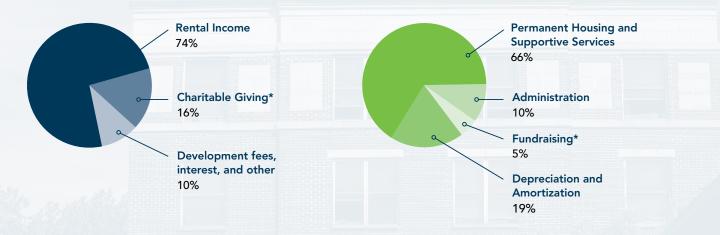


"It's the promise of getting that GED and finding a permanent job because I now have an address and a mailbox." Justin, Caritas Resident

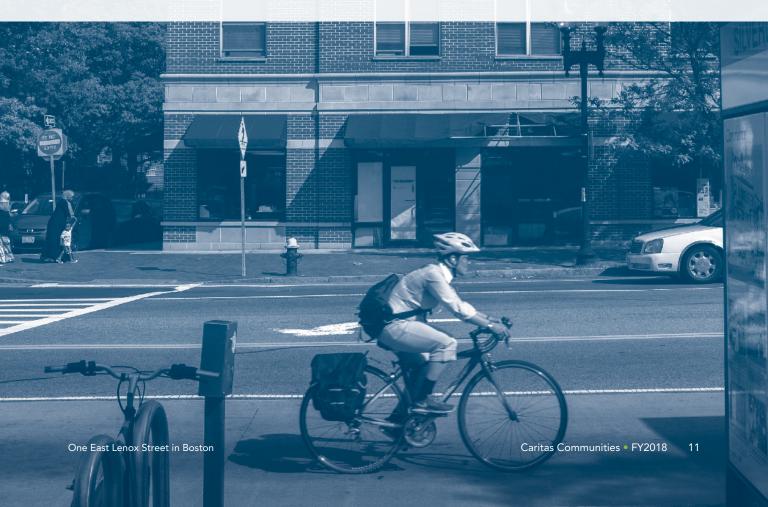
FINANCIALS

TOTAL INCOME: \$9,143,337

TOTAL EXPENSES: \$10,393,340



*This includes income and expenses incurred in 2018, but deferred to 2019 due to the rescheduling of our Annual Dinner from November 2018 to January 2019. It also includes grant income for the co-development project on O'Connor Way.



THANK YOU

\$100,000+

Charles H. Farnsworth Trust TD Charitable Foundation

\$50,000 - \$99,999

Ruby W. and LaVon P. Linn Foundation Walker & Dunlop

I am beyond greatful for carttas! Buty sols to have the privalety to thre hue is an genuinely hely

manna

\$25,000 - \$49,999

AvalonBay Communities, Inc. The Boston Foundation Kimberly and Dennis Burns Helen A. Corcoran Flatley Foundation Ludcke Foundation Mable Louise Riley Foundation Linda and Bill McLaughlin Anne Perkins and Rick High

\$10,000 - \$24,999

Adelaide Breed Bayrd Foundation The Architectural Team, Inc. Suzanne and Michael D. Binette Brookline Bank Callahan, Inc. Cambridge Savings Bank CBA – Commercial Brokers Association Gloria and Chuck Clough Lori and Peter Comeau Corcoran Management Company Ginny and Frank Corcoran "In Memory of Leo Corcoran" Helen A. Corcoran The John and Mary Corcoran Family Foundation John F. Corcoran Jr. Leo Corcoran P. Leo and Helen A. Corcoran Charitable Foundation Equity Residential Andrew Gnazzo Gunilla and Kevin Gorman Paul Griesinger The Hamilton Company Charitable Foundation InterContinental Insurance Brokers, LLC John Hancock Financial Services

John Moriarty & Associates, Inc. Keith Construction, Inc. Kelleher Family Charitable Trust Liberty Mutual Insurance Middlesex Savings Charitable Foundation The Northbridge Companies Linda and Tom Norton The P&G Fund of the Greater Cincinnati Foundation People's United Community Foundation of Eastern Massachusetts Prince Lobel Tye, LLP SMC Management Corp. Superior Plumbing, Inc.

\$7,500 - \$9,999

Bilt-Rite Construction, Inc. Susan and Clifford Boehmer Sarah Brinley and Kevin O'Flaherty Citizens Energy Corporation Edward Darman Company H&S Restoration, Inc. Sue and Larry MacDonald Plumb House, Inc. Rackemann, Sawyer & Brewster, PC StonehamBank Trammell Crow Residential

\$5,000 - \$7,499

Anonymous Beacon Communities, LLC **BNY Mellon Wealth Management Boston Bruins** Boston Capital **Boston Celtics** The Brennan Group, Inc. Bushrod H. Campbell and Adah F. Hall Charity Fund Kristin Canty **CBRE/New England** Century Bank **Claremont Companies** CNA Construction Services, Inc. CohnReznick Commodore Builders Ann Marie and Dick Connolly

Joseph E. Corcoran James Coughlin Curtis Construction Company, Inc. Michael Darling Davis Square Architects, Inc. Midge and Tom DeSimone The DSF Group Eastern Bank Elkus Manfredi Architects Erland Construction, Inc. First Republic Bank First Resource Development Co. Joanne and Tim Forde GL Capasso, Inc. Goulston & Storrs, PC Jim Halliday Hanover Development Company The HYM Investment Group, LLC Icon Architecture Carole and Gary Jennison Lawrence Model Lodging Houses Trust Lighthouse Masonry, Inc. Lincoln Property Company The Manzo Company Anne and Marc Margulies Marr Charitable Foundation Mill Creek Residential MP Boston Mullins Management, Inc. Maura Murphy and Michael Racette National Electric Contracting, Inc. NB Development Group, LLC Needham Bank **NEI** General Contracting Package Concierge **Red Sox Foundation Riverstone Residential Group** Rockland Trust Charitable Foundation Roma Painting Corporation Chris Rumul Seyfarth Shaw, LLP Silver Street Development Corporation Stratford Capital Group Trinity Financial, Inc. V. Francis Mechanical Contracting Company, Inc.

Waypoint Development / Waypoint Companies Winchester Savings Bank Rachel and Mark Winkeller

\$3,000 - \$4,999

David Williams Adams, Esq. Joseph J. Albanese Architectural Window Sarah Badway Bank of Canton Robin Berry and Robert Maulden Boston Private Bank & Trust Company Capstone Communities, LLC Gifts in Memory of Karen Carten CHA Consulting Inc Consigli Construction Cornerstone Corporation Dedham Savings Bank Dellbrook|JKS Cynthia and Bryon Deysher Eagle Bank **EMJ** Construction Gilman, McLaughlin & Hanrahan, LLP Jane and Jerry Gnazzo Hannah Environmental & Energy, Inc. Helco Electric, Inc. LCB Senior Living, LLC Gina Martinez MLS Property Information Network, Inc. Nobel Cleaning Services, Inc. Nolan Sheehan Patten, LLP Nordblom Company The Norfolk Companies Precision Electrical Contractors, Inc. Raphael and Raphael, LLP RSM S&F Concrete Contractors, Inc. The Schochet Companies Servpro Disaster Recovery (Team Mattos) Shaevel, Krems, O'Connor and Jackowitz, LLP St. Mary's Center for Women and Children Andrew Strassman Sullivan Insurance Group Maryrose and Brian Sykes UBS Realty Investors Universal Window and Door, LLC WaypointKLA Webster Bank, N.A. The Wilkinson Companies

\$1,000 - \$2,999

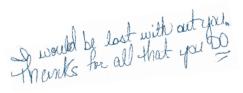
Aguiar Landscaping Inc Albatross Charitable Foundation Avenue5 Residential Katharine Bachman Barkan Management Company, Inc. Bay State Federal Savings Charitable Foundation Belmont Savings Bank Beverly Bank Boston Bullpen Project Boston Land Company

Brattan Industries, Inc. Samuel Butcher Carpet King Ltd. Thomas Carten **Roberlyne Cherfils** Chestnut Hill Reality Bill Churchill Colonial Federal Savings Bank The Conrad Group, Inc. Continental Ceilings Corp. Brendan Corcoran Timothy Corcoran Cumsky & Levin, LLP Travis D'Amato Linda Darman Jaime Dasque East Cambridge Savings Bank Natalie and Dan Eckman Harry R. Feldman, Inc. Cathy and Fritz Folts Frazer Construction Corporation Daniel James Gilmore Edward Hinchev Hinckley Allen John LeViness Lynch, DeSimone & Nylen M&T Bank Carol A. MacDonald Kim and Paul Mahoney Tom Mahoney Majestic Painting Kathleen and Peter Markell Robert Marr F.A.D. Mechanical Melrose Bank National Development Company Linda and Bob Noonan NW Pest Control, Inc. Michael O'Connell Tom Palmer Kim and Wayne Patenaude Jane and Stephen Puliafico Related Beal R.W. Sullivan Engineering Sanborn Head and Associates, Inc. Scolnick, Laverty & Gouveia, LLP Stanley Elevator Company, Inc. Jessica and Andrew Stebbins Dean Stratouly The ONE Foundation Vanasse & Associates, Inc. Warrior Capital Winchester Co-Operative Bank

\$500 - \$999

Anonymous Maureen and Ned Abelson Adams Shade and Screen Adler Pollock and Sheehan, PC Alewife Plumbing AllTech Building Systems inc Jon Barnes 9 am grateful to have an affortable place to live in a sofe and pareful area.

Loren Bernardi and Lourie August Boston Roofing Paul Bouton Chris Brennan Cambridge Trust Kevin Cameron Dave Cedrone **Dimity Thornton** Clark, Hunt, Ahearn & Embry Conn Kavanaugh, LLP Copley Wolff Design Group, Inc. Tara and Gavin Corcoran Katherine Couric East Boston Savings Bank Susan and Martin Fantozzi Jane and Edward Fay Flynn Law Group, PC Frank and Ka-Ling Flynn **GE** Appliances Michael Gilles Goedecke & Co./Jane and Peter Goedecke Linda Grace David Greenblatt GZA GeoEnvironmental, Inc. Mary Sue and James Hackett Brad Hamel Evan Hankin **Blair Hines** Jan Houghton Interior Resources, Inc. James Drapeau Contracting John M. Corcoran Company Gary M. Kane David Keohane Klein Hornig, LLP Robert Kozik and Patricia Crane Landmark Structures Corp. Lee and Bob Larkin LDS Consulting Group, LLC Stephen Leonard Phillip MacArthur Carol Maglitta Hillary and Peter Mahoney Paige and Herb Manning Brendan K. Mansfield Mass Irrigation Services, Inc. Massachusetts Housing Investment Corp Massachusetts Housing Partnership Aaron Miller Theresa and John Nevers Elizabeth and Daniel Ossoff Bruce Pearson Wendy and Michael Price David L Raftery Susan Raleigh Santoro Associates, Inc. Donna & Craig Sickler



State Street Foundation Steffian Bradley Architects Rosemary and Charles Taylor Thrift Builders Eleanor Uddo and Richard Feigenbaum Utile, Inc. Verdant Landscape Architecture Vorys, Sater, Seymour and Pease, LLP Wizard Computer Services, Inc.

\$100 - \$499

Lisa Angelini-Adams Armor Welding & Fabrication, Inc. Basics Carpet & Furniture Jan and Kerry Brandin Breen and Sullivan Mechanical Services, Inc. Kate Brown Carol and David Buonopane Candy and Stephen W. Carr Blaine Carroll Mary Carten Tina Caruso David and Lisa Chaffin Dan Chan Terry Sylvester Charron Melanie Conant Genevieve Corcoran Kerry Coyne and Mauricio Souza Cunningham Bros. Painting & Remodeling Co. James Curley Lorraine Curry John and Chrysa DaCosta Paul Davis Devaney Energy Drain Shooter, Inc. Pamela Eckler EDD Advisors, Inc Steve and Deborah Eustis Carolyn and George Fantini Sarah and Peter Farrow Jeri Foutter Jenna Frost Geitz Design Associates Peter E. Gelhaar Louise and George Giannaki Philip Giffee Maryalice Gill Robert Gilman Rickie Joanna Golden Hugh Gorman III Olivia Gough Granite Lock Co., Inc. Green International Affiliates Gurney Water Treatment NE Mary B. Hall Halley Elevator Co. Ruth Hamilton Joanne and Richard Hartley Jennifer Hastings Lorreen and Jon Hollingsworth

Thomas Holmes Human Resources department of Commonwealth Care Alliance Krista Iacobucci Sharon Iovanni Lisa Jack Tom Keane Margaret and William Kelley Ruth Morris and Peter Kelly Kessler McGuiness & Associates Ed Kindelan Michael Kippins Kristen Leathers Rosemary and E. Donald Lewis Roni Lipton and Paul Linsay Louise Lintz Macon Lovelace Low Overhead Discount Carpet Bill Lynch John Lynch Julie Lynch Kate MacAulav Pamela MacKenzie Andrew Malley Bob Maloney Laura and Chris Mansfield Catherine and Edward Marchant Sandi and Nathaniel Margolis Michael R. Martin Mastrocola Management Mats and Matting Co. Gerard McEleney J. Kirsten McEleney Betsy and Dave McLaughlin Bridget A. McLaughlin Amy Meneely Anne and Rob Meyer Abigail Middleton Mills & Company, Inc. Karin Cassel Mitterando and Jim Mitterando Lynne and William Morrison Erica Victoria Mosca John Mullaney New Seasons Development, LLC Kathleen Oates Elizabeth Osborne Jim Oslin Michael Paiewonsky Cheryl Penn Anne Perkins Adrienne and Steve Principe Donald Quinn **RGB** Architects **Richard Robinson** Matt Romines Laura Vitale Romo Safty5 Foundation Joseph Sano Leslie and Steven Saul Ellen Savage Sandra Schelzi Walter Scott Bruce Serchuk

Nancy White Street Elizabeth Merrill Strock Elizabeth Sugameli Cynthia and John Szolomayer Leslie Talmadge and Brian Kopperl Maureen and Paul Totino Troutman Sanders Twin Properties, Inc. Alana Van der Mude Lisa and Karl Vasiloff Ann Walsh Michelle Weidler Bret Wilcox James Wilcox Kevin Sean Young

THANK YOU, VOLUNTEERS

You have rolled up your sleeves for your neighbors in need. Our Young Leaders Committee raised over \$13,000 for the Welcome Basket Program. The Ambassador Council* has shared their expertise, advocated, and advised. Corporate volunteers have painted, landscaped, and run food drives. Our Core volunteers have led art and writing workshops, and provided budget coaching. And our Board of Directors* have worked tirelessly to govern, raise funds, and support our mission.

YOUNG LEADERS COMMITTEE

Tim Corcoran, Co-Chair, John M. Corcoran and Caritas Board Member Olivia Gough, Co-Chair, Eastern Bank and Caritas Board Member Jen Hastings, Co-Chair, Northbridge Companies Jon Barnes, Wellesley Bank Susannah Cai, TD Bank Brendan Corcoran, Corcoran Management Company Erin Nicole Corcoran, Wells Fargo Jenna Corcoran, Artemis Design Co. Mike Fein, Perennial Capital Advisors Emily Greenwalt, Boston Capital Conor Hilton, Boston Capital Thomas J. Keane, Churchill James Phillip MacArthur, Compass John O'Donnell, Corcoran Management Company Robert Page, BrooklineBank Matt Picheny, MJP Property Group, LLC Ben Price, Saint-Gobain Jen Price, Trammell Crow Residential Mark Riley, CBRE Matt Romines, CohnReznick John Paul (JP) Vachon, Key Bank Real Estate Bill Wrang, CBRE Heidi Yates, Rockland Trust *listed on back page



"IT'S JUST WHAT YOU DO."

Gunilla and Kevin Gorman help people who are resource poor because, according to Kevin, "It's just what you do. It is a moral obligation to help fellow human beings in need."

Kevin learned to be charitable at his mother's side, making sandwiches for her students who came to school hungry. Gunilla was raised in Sweden where philanthropy was a foreign concept because the government social safety net provided a whole menu of services for those in need. She quickly learned how necessary it is in the U.S. to provide private donations to help those who are disadvantaged. She realized that "there is much unfairness with so many have-nots in this country."

The Gormans give where there is poverty—locally and abroad. "We focus where we can see our support have impact. Physical borders don't define need."

Why do they support Caritas Communities? "Safe shelter allows a person to build or rebuild their life's foundation," Kevin explains. "We like the model; there are good metrics to demonstrate impact. The program design allows people to pay what they can afford, building dignity and self-esteem."

BOARD OF DIRECTORS

Bill Churchill, Chair Communications Consultant

Robert G. Maulden, Vice Chair John Hancock

Maura E. Murphy, Esq., Clerk Rackemann, Sawyer & Brewster, PC Rosemary Austin

Chartwell Holdings, L.L.C.

Michael Binette The Architectural Team John A. Brennan, III The Brennan Group Roberlyne (Ruby) Cherfils Multi-Boards, Bureau of Health Professions Licensure, Department of Public Health

Tim Corcoran John M. Corcoran Company Olivia Gough

Eastern Bank
David Greenblatt

Beacon Communities, LLC

Gina Martinez Beacon Communities Development, LLC William McLaughlin AvalonBay Communities, Inc. Kevin P. O'Flaherty, Esq. Goulston and Storrs

Tom Palmer Tom Palmer Communication

Diane Rubin, Esq. Associate Justice of the Massachusetts Land Court

Karin Cassel Mitterando Executive Director

P. Leo Corcoran Founder

AMBASSADOR COUNCIL

Jon Barnes Wellesley Bank

Maura Bilafer CBRE Global Investors Multi-Housing Group

Robert Brown Brookline Bank

Kim Burns

Simon Butler CBRE/New England Capital Markets

Patricia Chapple

Gene Clerkin Citizens Bank

Gloria Clough Lori Comeau

RECCO

Ann Marie Connolly Brendan Corcoran Corcoran Management Co.

Helen Corcoran

Jen Corcoran Corcoran Jennison Co.

Linda Darman

Travis D'Amato Walker & Dunlop Steve Eustis CV Properties, LLC

Emily Greenwalt Boston Capital

Heather Grundy Equity Residential

David Hall Hanover Company

Jen Hastings Northbridge Companies

Brad Hamel Alliance Residential

Andrew Hayes Related Beal

Rick High John M. Corcoran & Co.

Janice Houghton John LeViness

A. B. Supply

Stephanie Maiona Needham Bank

Michael Manzo The Manzo Company Tom Maxwell RBC Capital Markets Phillip MacArthur

Compass

Anne McCormack TD Bank

Linda McLaughlin

James Mitrano WaypointKLA, Inc.

Tom O'Brien The HYM Investment Group, LLC

Wayne Patenaude Cambridge Savings Bank

Gary Saltmarsh Corcoran Management Co.

Bruce Sorota Stratford Capital Group

John Sullivan Bilt-Rite Construction, Inc.

Brian Sykes Capital One

Paul Tryder, Jr. Cornerstone Corporation

John Paul Vachon Stratford Capital Group

Heidi Yates Rockland Trust

MORTGAGE LENDERS AND TAX CREDIT INVESTORS

Bank of Canton Bedford Housing Trust Beverly Bank Boston Capital Boston Housing Authority Boston Department of Neighborhood Development Boston Neighborhood Housing Trust Boston Private Bank Boston Planning & Development Agency Brookline Bank Cambridge Savings Bank Citizens Bank of Massachusetts City of Boston City of Cambridge City of New Bedford City of Quincy Community Economic Development Assistance Corporation Dedham Savings Bank Eastern Bank Mansfield Bank Massachusetts Affordable Housing Trust Fund Massachusetts Department of Housing and Community Development MassDevelopment Massachusetts Housing Investment Corporation Massachusetts Housing Partnership Needham Bank North Suburban Consortium The Property and Casualty Initiative Radius Bank Rockland Trust Stoneham Bank Town of Brookline

Inclusionary Development Program Boston Seaport M1 & M2, LLC The Cronin Group Tishman Speyer

